## **Key performance indicators**

## Group's financial results, RUB million

Indicator	2021	2022	2023	2024	YoY change, % 2024/2023
Revenue, RUB million	113,709	162,639	172,004	184,978	8
EBITDA , RUB million	47,474	71,483	53,607	54,498	2
EBITDA margin, %	42	44	31	29	(2) pp

Indicator	2021	2022	2023	2024	YoY change, % 2024/2023
Liner and Logistics Division					
Revenue, RUB million	94,591	138,926	146,608	163,129	11
EBITDA, RUB million	34,967	48,771	22,347	26,846	20
EBITDA margin, %	37	35	15	16	1 pp
Port Division					
Revenue, RUB million	22,746	32,977	35,238	33,424	(5)
EBITDA, RUB million	11,792	20,749	20,364	19,458	(4)
EBITDA margin, %	52	63	58	58	-
Rail Division					
Revenue, RUB million	5,115	6,932	8,915	10,272	15
EBITDA, RUB million	1,991	3,947	5,005	5,434	9
EBITDA margin, %	39	57	56	53	(3) pp
Shipping Division					
Revenue, RUB million	4,115	7,807	14,850	12,627	(15)
EBITDA, RUB million	1,108	3,446	9,141	1,640	(82)
EBITDA margin, %	27	44	62	13	(49) pp
Fuel Division					
Revenue, RUB million	1,809	2,788	2,884	3,290	14
EBITDA, RUB million	82	125	154	211	37
EBITDA margin, %	5	4	5	6	1 pp

## Group's operating results

2021	2022	2023	2024	YoY change, % 2024/2023
465	507	625	635	2
288	342	419	501	20
81	84	105	104	(1)
757	768	859	879	2
5,195	5,138	4,328	4,429	2
389	480	454	451	(1)
81,748	110,783	97,443	105,222	8
9,118	10,791	13,061	14,886	14
22	29	37	37	0
6,236	6,931	8,470	9,162	8
·				
63	98	151	185	22
	465 288 81 757 5,195 389 81,748 9,118	465 507 288 342 81 84  757 768 5,195 5,138 389 480 81,748 110,783  9,118 10,791  22 29 6,236 6,931	465     507     625       288     342     419       81     84     105       757     768     859       5,195     5,138     4,328       389     480     454       81,748     110,783     97,443       9,118     10,791     13,061       22     29     37       6,236     6,931     8,470	465     507     625     635       288     342     419     501       81     84     105     104       757     768     859     879       5,195     5,138     4,328     4,429       389     480     454     451       81,748     110,783     97,443     105,222       9,118     10,791     13,061     14,886       22     29     37     37       6,236     6,931     8,470     9,162

<sup>1</sup> Total number of days when the vessel was available for operation, excluding downtime due to the vessel's overhaul, upgrade, dry docking, or specialised

